# **Select Harvests Limited**

ABN 87 000 721 380

## **Corporate Governance Statement**

for the year ended 30 June 2018

This statement outlines the key corporate governance practices of the Company which considers the ASX Principles of Good Corporate Governance and Best Practice Recommendations issued by the ASX This

Corporate Governance Statement describes the key corporate governance policies and practices of Select Harvests Limited. The Company has followed the recommendations of the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations throughout the 2018 reporting period.

#### These principles are:

Principle 1 – Lay solid foundations for management and oversight

Principle 2 – Structure the board to add value

Principle 3 – Act ethically and responsibly

Principle 4 – Safeguard integrity in corporate reporting

Principle 5 - Make timely and balanced disclosure

Principle 6 – Respect the rights of shareholders

Principle 7 – Recognise and manage risk

Principle 8 - Remunerate fairly and responsibly

The statements set out below refer to the above Principles as applicable.

#### Role of the Board

The Board of Directors of Select Harvests Limited is responsible for the overall corporate governance of the Company. The Board guides and monitors the business and affairs of Select Harvests Limited on behalf of the shareholders by whom they are elected and to whom they are accountable. Details of the Board's charter are located on the corporate governance section of the Company's website.

The Board represents the interests of shareholders, as well as other regulatory and ethical expectations and obligations. In addition, the Board is responsible for ensuring that management's objectives and activities are aligned with the expectations and risks identified by the Board and ensuring arrangements are in place to adequately manage those risks.

To ensure that the Board is well equipped to carry out its responsibilities it has established guidelines for the nomination and selection of Directors and for the operation of the Board. A number of channels are used to source candidates to ensure the company benefits from a diverse range of individuals during the selection process. New directors will receive appointment letters which outline the terms of their appointment.

The Board has delegated responsibility for the operation and administration of the company to the Managing Director and the Executive Management team. The Board ensures that this team is appropriately qualified and experienced to carry out its responsibilities and has in place procedures to assess the performance of the Managing Director and the Executive Management team. The Managing Director and the Executive Management team have a written agreement with the Company setting out the terms of their appointment.

### **Company Secretary**

The Company Secretary, who is accountable to the Board through the Chairman, provides advice and support to the Board and is responsible for all matters to do with the proper functioning of the Board. All directors are able to communicate directly with the Company Secretary and vice versa.

### **Board Processes**

To assist in the execution of its responsibilities, the Board established a Remuneration & Nomination Committee, and an Audit and Risk Committee. These Committees have written charters, which are reviewed on a regular basis and are located on the company's website. The Board has an established framework for the management of the Company.

The full Board holds at least eleven scheduled meetings each year, plus any additional meetings at such other times as may be necessary to address any specific matters that may arise. Details of the attendances at meetings of Board and Committees during the reporting period are set out in the Directors' Report (2018 Annual Report).

The agenda for meetings is prepared and includes the Managing Director's report, financial reports, business segment reports, strategic matters, business culture, governance and compliance. Submissions are circulated in advance. Executives are involved in Board discussions where appropriate, and Directors have other opportunities, including visits to operations, for contact with a wider group of employees.

Directors' interests are updated at the commencement of each Board Meeting and should a conflict arise the individual director will declare the conflict. This will be minuted and the director will leave the meeting if appropriate.

#### **Director Education**

The Company has a process to educate new Directors about the nature of the business, current issues, the corporate strategy, and the expectations of the Company concerning performance of Directors. Directors can visit the facilities of the Company plus meet with management to gain a better understanding of business operations. The Company provides appropriate professional development opportunities to Directors to maintain the skills and knowledge needed to perform their role as Directors effectively.

### Independent Professional Advice and Access to Company Information

Each Director has the right of access to all relevant company information and to the Company's executives and, subject to prior consultation with the Chairman, may seek independent professional advice at the Company's expense.

### Composition of the Board

The names of the Directors of the Company in office at the date of this report together with their current and former directorships and length of service are set out in the Directors' report.

The composition of the Board is determined in accordance with the following ASX principles:

- The Board should comprise at least four Directors;
- The Board should maintain a majority of independent non-executive Directors;
- The Chairperson must be a non-executive director; and
- The Board should comprise Directors with an appropriate range of qualifications, skills and experience.

The Board assesses the independence of each Director in light of interests known to the Board, as well as those disclosed by each Director. All of the Directors are independent with the exception of Mr Paul Thompson who is the Managing Director of the Company. The Company website contains the Board responsibility, skills and experience matrix setting out the mix of capability of the current Board in key areas <a href="http://www.selectharvests.com.au/governance/">http://www.selectharvests.com.au/governance/</a>.

#### **Remuneration and Nomination Committee**

The main objectives of the Remuneration and Nomination Committee are to:

- 1) Ensure that the board's responsibilities in relation to compensation of the company's directors and executives are fulfilled.
- 2) Recommend parameters for the setting and approval of remuneration, STIP and LTIP for company executives and any incentive scheme for other employees.
- 3) Ensure that the composition of the Board of Directors is appropriate for the purpose of fulfilling its responsibilities to shareholders in accordance with the law and current governing guidelines issued by the Australian Securities Exchange and other regulatory bodies.

The Chairman of the Board evaluates the performance of each Board member regularly. The performance of the Board is reviewed against the Board charter and any specific objectives set by the Board for the Company. The Board reviews its performance and the performance of the Committees against their Charters annually.

The Committee evaluates the performance of the Managing Director as well as its key management personnel on an annual basis. It is responsible for reviewing the share option schemes, incentive performance packages, superannuation entitlements and fringe benefits policies. Remuneration levels are reviewed annually and the Committee may obtain independent remuneration information for comparative purposes on the appropriateness of remuneration packages.

The Managing Director is invited to Remuneration and Nomination Committee meetings as required to discuss senior executives' performance and remuneration packages.

Further details of how the Company assesses the performance of the Managing Director and its key management personnel are disclosed in the Remuneration Report.

The members of the Remuneration and Nomination Committee comprise 3 independent directors and is chaired by an independent director, who is not the chairman of the Board. Membership details are disclosed in the Directors' Report.

The Remuneration and Nomination Committee meets at least two times a year, with membership details and attendance disclosed in the table of Directors' meetings.

Further details of the Remuneration and Nomination Committee's charter are available on the Governance section of the Company's website <a href="http://www.selectharvests.com.au/governance/">http://www.selectharvests.com.au/governance/</a>.

#### **Remuneration Policies**

Remuneration levels are set to attract, retain and motivate appropriately qualified and experienced Directors and senior executives. The Remuneration Committee may obtain independent advice on the appropriateness of remuneration packages, given trends in the marketplace. Remuneration packages include a mix of fixed remuneration, performance-based remuneration and equity-based remuneration. There is a minimum Occupational Health and Safety (OH&S) tollgate standard that needs to be met for any incentive payments.

Executive Directors and senior executives may receive short term incentives based on achievement of specific business plans and performance indicators, which include financial and operational targets relevant to performance at the consolidated entity level, divisional level, or functional level, as applicable, for the financial year.

In addition, the consolidated entity offers Executive Directors and senior executives' participation in the long-term incentive scheme involving the issue of performance rights under the executive long term incentive

plan. The plan provides performance rights to participating employees with a three-year expiry period, exercisable at the market price. The performance rights vest over three years on achievement of the performance hurdles. Furthermore, the plan provides that participants are not permitted to hedge any shares issued to them whilst those shares are held in trust.

Non-executive directors do not receive any performance related remuneration.

#### **Audit and Risk Committee**

The Audit and Risk Committee has a documented charter, approved by the Board. All members of the Committee are non-executive directors with a majority being independent, and the Chairman of the Audit and Risk Committee is not the Chairman of the Board of Directors.

The members of the Audit and Risk Committee during the financial year are disclosed in the Directors' Report.

The external auditors, the Managing Director and Chief Financial Officer are invited to Audit and Risk Committee meetings at the discretion of the Committee, and the external auditor also meets with the Audit Committee during the year without management being present. The Committee met four times during the year and the Committee members' attendance record is disclosed in the table of Directors' meetings.

The Managing Director and the Chief Financial Officer report in writing to the Board with declarations that:

- a) In their opinion, the financial report and notes set out in the Financial Report of Select Harvests Limited for the year ended 30 June 2018:
  - i. are in accordance with the Corporations Act 2001;
  - ii. give a true and fair view of the Group's financial position as at 30 June 2018 and of its performance for the half-year ended on that date as required by Section 305 of the *Corporations Act 2001*; and
  - iii. comply with applicable Australian Accounting Standards as required by Section 304 of the *Corporations Act 2001*; and
- b) In their opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable; and
- c) In their opinion, the financial records of the Company have been properly maintained in accordance with section 286 of the *Corporations Act 2001*, and
- d) In their opinion, the above statements are founded on a sound system of risk management and internal compliance and control which implements the policies adopted by the Board and that Select Harvests' risk management and internal compliance and control is operating efficiently and effectively in all material respects in relation to financial reporting risks, consistent with ASX Principle 7.2

The Company's external auditor, PricewaterhouseCoopers, attends the AGM and is available to answer questions from security holders relevant to the audit.

A copy of the Audit and Risk Committee charter and the committee's duties and responsibilities are available on the corporate governance section of the Company's website. http://www.selectharvests.com.au/governance/

The Audit and Risk Committee is committed to ensuring that it carries out its functions in an effective manner. Accordingly, it reviews its charter at least once in each financial year and the company's risk register has been established in accordance with ISO standards.

### **Risk Management**

As the Company does not have an internal audit function, however the Board commissions specific reviews from time to time to assess the internal controls implemented to mitigate key risks. The Board oversees the Company's risk management framework, which it reviews at least annually to ensure its effectiveness. The Company's areas of focus in respect of risk management practices include, but are not limited to, product safety, occupational health and safety, environment, property, financial reporting and internal control.

The Board is responsible for the overall risk management and internal control framework, but recognises that no cost-effective risk management and internal control system will preclude all errors and irregularities.

The Board has the following procedures in place to monitor performance and to identify areas of concern:

- Strategic planning: The Board reviews and approves the strategic plan that encompasses the Company's strategy, designed to meet the stakeholders' needs and manage business risk. The strategic plan is dynamic and the Board is actively involved in developing and approving initiatives and strategies designed to ensure the continued growth and success of the Company:
- Risk management framework: The Company's risk management framework provides a mandate
  and commitment to risk management, includes the Company's policy that sets out the Company's
  risk objectives and intentions, embeds risk management within business processes, defines
  accountabilities and responsibilities, outlines a risk reporting schedule and provides mechanisms for
  monitoring and continuous improvement;
- Financial reporting: The Board reviews actual results against budgets approved by the Directors and revised forecasts prepared during the year;
- Functional reporting: Key areas subject to regular or periodical reporting to the Board include, but are not limited to, operational, treasury (including foreign exchange), environmental, occupational health and safety, insurance, and legal matters;
- Continuous disclosure: A process is in place to identify matters that may have a material effect on the price of the Company's securities and to notify them to the ASX; and
- Investment appraisal: Guidelines for capital expenditure include annual budgets, appraisal and review procedures, and due diligence requirements where businesses or assets are being acquired or divested.

The Managing Director and Chief Financial Officer have provided a statement in writing to the Board that the declaration made in respect of the Company's financial reports is founded on a system of risk management and internal compliance and control which reflects the policies adopted to date by the Board, and that the Company's risk management and internal control and compliance system is operating effectively in all material respects based on the criteria for effective internal control established by the Board.

#### Continuous disclosure

The Company has a detailed written policy and procedure to ensure compliance with its disclosure obligations under both the ASX Listing Rules and the Corporations Act. This policy is reviewed regularly with the Company's legal advisers and was most recently amended in June 2018.

Select Harvests' Company Secretary ensures compliance with the Company's continuous disclosure requirements, and provision of information to the Australian Stock Exchange. The continuous disclosure policy aims to ensure that timely and accurate information is communicated to all shareholders and market participants, consistent with the Company's commitment to its continuous disclosure obligations.

### **Shareholder Meetings**

The Board encourages full participation of shareholders at the Annual General Meeting to ensure a high level of accountability and understanding of the Company's strategy, objectives and results. Shareholders have the opportunity to attend the meeting, ask questions on the floor, participate in voting and meet the Board and Management in person.

Shareholders who are unable to attend the meeting are encouraged to vote on the proposed motions by appointing a proxy via the proxy form accompanying the Notice of Meeting. Shareholders have the opportunity to submit written questions and comments to the Company and the auditor prior to the meeting.

#### **Ethical Standards**

All Directors, managers and employees are expected to act in accordance with the Company's expected values and behaviours. These standards are reflected in the company's Code of Conduct and our values which are located on the governance section of the Company's website. <a href="http://www.selectharvests.com.au/governance/">http://www.selectharvests.com.au/governance/</a>.

Value	Behaviour	
Trust and Respect	Treat all stakeholders with trust and respect	
Integrity and Diversity	All decisions and transactions will not compromise the integrity or diversity of the organisation or individual	
Sustainability	Our focus is on the long-term sustainability of our environment, business and community	
Performance	Exceed expectations on a daily basis	
Innovation	Constantly challenge ourselves to improve everything	

#### **Inclusion and Diversity**

Select Harvests recognises that an inclusive and diverse workforce supports its goals to achieve business success through the diversity, quality and skill of our people. We appreciate that each employee brings their own unique capabilities, experiences and characteristics to work.

We are proud of our ongoing achievements in employing a diverse range of over 300 full time and part time permanent employees in addition to our seasonal workforce employed in both regional and urban Australia.

Our diversity (amongst many characteristics) includes the employment of people of many different ethnicities. Based on what our people have shared with us, 45% have stated they come from culturally diverse backgrounds. We are proud to partner with Indigenous and Islander education and employment programs, in addition to engaging people from the Asia Pacific and European regions in our work force.

The recognition of such diversity and its ongoing importance to the business is reflected in our new targets which now recognise the importance of ethnicity:

	Male	Female	Ethnicity*
Target	At least a third	At least a third	At least a third

<sup>\*</sup>Ethnicity – the fact or state of belonging to a social group that has a common national or cultural tradition (Oxford Dictionary)

We are pleased to share the performance against our new Diversity goals as follows:

	Male	Female	Ethnicity*
Target	33%	33%	33%
Actual	70%	30%	45%

<sup>\*</sup>Based on what our people have chosen to share with us

We continue to celebrate ethnic diversity through events such as our annual Multi-Cultural Day. This event includes the offering of traditional food and dressing in cultural outfits. Its popularity continues to attract great engagement and participation company wide, reinforcing our importance of inclusion and diversity in the workplace.

The following table shows the performance against our 2017/18 Diversity Objectives and our 2018/19 Objectives.

OBJECTIVE	2017/18 MEASURABLE ACTIONS	2017/18 PROGRESS	2018/19 MEASURABLE ACTIONS
Communicate the Company's core values	Companywide communication of performance to core values communicated on a quarterly basis	Achieved	Implement culture and leadership development program
Recruit, develop and retain females increasing gender participation across the Company	30% of female participation in the workforce.	On average 28% females were recruited which represent a 3% improvement on 2016/17.	30% of female participation in the workforce.
	Sponsor 10 or more female employees to be members of National Association of Women in     Operations (NAWO)	Achieved	Sponsor 10 or more female employees to be members of NAWO
	Operations (NAWO)  Conduct a gender pay gap analysis and develop a plan to address any inconsistencies.	Our organisation demonstrated a smaller gender pay gap than the comparison group (Source: Workplace Gender Equality Agency).     Remuneration reviews were completed for our Horticulture division, increased female eligibility for participation in incentive programs and Long Term Incentive Program (LTIP) participants	Broaden incentive program eligibility across the organisation
Build a flexible workplace	In the development of new roles ensure flexibility exists and is embedded and part of the recruitment process	Achieved	Encourage roles with flexibility
Regular and accurate reporting of diversity	Review employee gender, age and ethnicity profile	Achieved, with a 3% increase in ethnic diversity reported*	Review employee gender, age and ethnicity profile
Workplace Fair Treatment Policy	0% Bullying and harassment claims at Fair Work Australia	Achieved	0% Bullying and harassment claims at Fair Work Australia

<sup>\*</sup>Based on what our people have chosen to share with us

### Appendix 4G

### Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity					
Select Harve	ests Limited				
ABN/ARBN				Financial year ended	
87 000 721 3	380			30 June 2018	
Our corporate a	governance statement <sup>2</sup> f	for the above perio	od above can be	found at: <sup>3</sup>	
☐ these pages	s of our annual report:				
d this URL of	on our website:	http://www.se	electharvests.com	n.au/governance	
The Corporate by the board.	Governance Statement	is accurate and up	to date as at 27	August 2018 and has b	een approved
The annexure i	ncludes a key to where	our corporate gov	vernance disclosi	ures can be located.	
Date here:	27 August 20	)18	_		
Sign here:	Director/Company	secretary			
Print name:	Brad Crump				

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of rule 4.10.3.

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<sup>&</sup>lt;sup>1</sup> Under Listing Rule 4.7.3, an entity must lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX.

<sup>&</sup>lt;sup>2</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

<sup>&</sup>lt;sup>3</sup> Mark whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where the entity's corporate governance statement can be found.

### ANNEXURE – KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRIN	CIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGE	EMENT AND OVERSIGHT	
1.1	A listed entity should disclose:  (a) the respective roles and responsibilities of its board and management; and  (b) those matters expressly reserved to the board and those delegated to management.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at this location:  Insert location here  and information about the respective roles and responsibilities of our board and management (including those matters expressly reserved to the board and those delegated to management):  at this location:  http://www.selectharvests.com.au/governance Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should:  (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and  (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement <b>OR</b> we are an externally managed entity and this recommendation is therefore not applicable

Corpo	orate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
1.5	A listed entity should:  (a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;	the fact that we have a diversity policy that complies with paragraph (a):  in our Corporate Governance Statement OR  at this location:	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
	<ul> <li>(b) disclose that policy or a summary of it; and</li> <li>(c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either: <ol> <li>(1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or</li> <li>(2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</li> </ol> </li></ul>	Insert location here  and a copy of our diversity policy or a summary of it:  ✓ at this location:  http://www.selectharvests.com.au/governance Insert location here  the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with our diversity policy and our progress towards achieving them:  ✓ in our Corporate Governance Statement OR  at this location:  Insert location here  and the information referred to in paragraphs (c)(1) or (2):  ✓ in our Corporate Governance Statement OR  at this location:	

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
1.6	A listed entity should:  (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and  (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a):  ✓ in our Corporate Governance Statement OR  at this location:  Insert location here  and the information referred to in paragraph (b):  ✓ in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable
1.7	A listed entity should:  (a) have and disclose a process for periodically evaluating the performance of its senior executives; and  (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a):  ✓ in our Corporate Governance Statement OR  at this location:  Insert location here  and the information referred to in paragraph (b):  ✓ in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed	
PRIN	PRINCIPLE 2 - STRUCTURE THE BOARD TO ADD VALUE			
2.1	The board of a listed entity should:  (a) have a nomination committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR  (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	If the entity complies with paragraph (a):] the fact that we have a nomination committee that complies with paragraphs (1) and (2):  in our Corporate Governance Statement OR  at this location:  Insert location here  and a copy of the charter of the committee:  at this location:  http://www.selectharvests.com.au/governance Insert location here  and the information referred to in paragraphs (4) and (5):  in our Corporate Governance Statement OR  at this location:  In the Committee Membership section of the Directors' Report which is contained in the 2018 Annual Report. Insert location here  [If the entity complies with paragraph (b):] the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively:  in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable	

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	our board skills matrix:  ☐ in our Corporate Governance Statement OR  at this location:  http://www.selectharvests.com.au/governance Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable
2.3	A listed entity should disclose:  (a) the names of the directors considered by the board to be independent directors;  (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and  (c) the length of service of each director.	the names of the directors considered by the board to be independent directors:  in our Corporate Governance Statement OR  at this location:  In the Directors' Report contained in the 2018 Annual Report.  Insert location here  where applicable, the information referred to in paragraph (b):  in our Corporate Governance Statement OR  at this location:  In the Directors' Report contained in the 2018 Annual Report.  Insert location here  the length of service of each director:  in our Corporate Governance Statement OR  at this location:  In the Directors' Report contained in the 2018 Annual Report.  In the Directors' Report contained in the 2018 Annual Report.  In the Directors' Report contained in the 2018 Annual Report.  Insert location here	an explanation why that is so in our Corporate Governance Statement
2.4	A majority of the board of a listed entity should be independent directors.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable

Corpo	rate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable
PRINC	CIPLE 3 – ACT ETHICALLY AND RESPONSIBLY		
3.1	A listed entity should:     (a) have a code of conduct for its directors, senior executives and employees; and     (b) disclose that code or a summary of it.	our code of conduct or a summary of it:  in our Corporate Governance Statement OR  at this location:  http://www.selectharvests.com.au/governance Insert location here	an explanation why that is so in our Corporate Governance Statement
PRINC	CIPLE 4 – SAFEGUARD INTEGRITY IN CORPORATE	REPORTING	
4.1	The board of a listed entity should:  (a) have an audit committee which:  (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and  (2) is chaired by an independent director, who is not the chair of the board, and disclose:  (3) the charter of the committee;  (4) the relevant qualifications and experience of the members of the committee; and  (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR	[If the entity complies with paragraph (a):] the fact that we have an audit committee that complies with paragraphs (1) and (2):  ✓ in our Corporate Governance Statement OR  at this location:  Insert location here  and a copy of the charter of the committee:  ✓ at this location:  http://www.selectharvests.com.au/governance Insert location here  and the information referred to in paragraphs (4) and (5):  ☐ in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have $\underline{NOT}$ followed the recommendation in full for the whole of the period above. We have disclosed
	fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	In the Directors' Report contained in the 2018 Annual Report.  Insert location here  [If the entity complies with paragraph (b):] the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner:  □ in our Corporate Governance Statement OR □ at this location:  Insert location here	
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	the fact that we follow this recommendation:  ✓ in our Corporate Governance Statement OR  at this location:  ———————————————————————————————————	an explanation why that is so in our Corporate Governance Statement
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	the fact that we follow this recommendation:  ✓ in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity that does not hold an annual general meeting and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRIN	CIPLE 5 – MAKE TIMELY AND BALANCED DISCLOS	<u>SURE</u>	
5.1	A listed entity should:  (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and  (b) disclose that policy or a summary of it.	our continuous disclosure compliance policy or a summary of it:  ☐ in our Corporate Governance Statement OR  at this location:  http://www.selectharvests.com.au/governance Insert location here	an explanation why that is so in our Corporate Governance Statement
PRIN	CIPLE 6 – RESPECT THE RIGHTS OF SECURITY HO	<u>LDERS</u>	
6.1	A listed entity should provide information about itself and its governance to investors via its website.	information about us and our governance on our website:  ✓ at this location:  http://www.selectharvests.com.au/governance Insert location here	an explanation why that is so in our Corporate Governance Statement
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	the fact that we follow this recommendation:  ✓ in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	our policies and processes for facilitating and encouraging participation at meetings of security holders:  ✓ in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity that does not hold periodic meetings of security holders and this recommendation is therefore not applicable
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	the fact that we follow this recommendation:  ✓ in our Corporate Governance Statement OR  at this location:  ———————————————————————————————————	an explanation why that is so in our Corporate Governance Statement
PRINCIPLE 7 – RECOGNISE AND MANAGE RISK			
7.1	The board of a listed entity should:  (a) have a committee or committees to oversee risk, each	[If the entity complies with paragraph (a):] the fact that we have a committee or committees to oversee	an explanation why that is so in our Corporate

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
	of which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR  (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	risk that comply with paragraphs (1) and (2):  ☑ in our Corporate Governance Statement OR  ☐ at this location:  ☐ Insert location here  and a copy of the charter of the committee:  ☑ at this location:  ☐ http://www.selectharvests.com.au/governance Insert location here  and the information referred to in paragraphs (4) and (5):  ☐ in our Corporate Governance Statement OR  ☑ at this location:  ☐ In the Committee Membership section of the Directors' Report which is contained in the 2018  Annual Report.  ☐ Insert location here  ☐ If the entity complies with paragraph (b):]  the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework:  ☐ in our Corporate Governance Statement OR  ☐ at this location:  ☐ Insert location here	Governance Statement
7.2	The board or a committee of the board should:  (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and  (b) disclose, in relation to each reporting period, whether such a review has taken place.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement
7.3	A listed entity should disclose:  (a) if it has an internal audit function, how the function is	[If the entity complies with paragraph (a):] how our internal audit function is structured and what role it performs:	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
	structured and what role it performs; OR  (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	in our Corporate Governance Statement OR  at this location:  Insert location here  [If the entity complies with paragraph (b):] the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes:  in our Corporate Governance Statement OR  at this location:  Insert location here	
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	whether we have any material exposure to economic, environmental and social sustainability risks and, if we do, how we manage or intend to manage those risks:  in our Corporate Governance Statement OR  at this location:  In the Operating and Financial Review section of the Directors' Report which is contained in the 2018  Annual Report.  Insert location here	an explanation why that is so in our Corporate Governance Statement
PRINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY			
8.1	The board of a listed entity should:  (a) have a remuneration committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period	[If the entity complies with paragraph (a):] the fact that we have a remuneration committee that complies with paragraphs (1) and (2):  ✓ in our Corporate Governance Statement OR  at this location:  ———————————————————————————————————	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
	and the individual attendances of the members at those meetings; OR  (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	Image: Instantial content of the processes we employ for setting the processes we employ for setting the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive:         In the location:         In the Committee Membership section of the Directors' Report which is contained in the 2018 Annual Report.         Insert location here          [If the entity complies with paragraph (b):]         the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive:         In our Corporate Governance Statement OR         In this location here	
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives:   in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement OR  we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
8.3	A listed entity which has an equity-based remuneration scheme should:  (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and  (b) disclose that policy or a summary of it.	our policy on this issue or a summary of it:  at this location: <a href="http://www.selectharvests.com.au/governance">http://www.selectharvests.com.au/governance</a> Insert location here	an explanation why that is so in our Corporate Governance Statement <u>OR</u> we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
ADDITIONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED LISTED ENTITIES			
-	Alternative to Recommendation 1.1 for externally managed listed entities:  The responsible entity of an externally managed listed entity should disclose:  (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity;  (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	the information referred to in paragraphs (a) and (b):  in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities:  An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	the terms governing our remuneration as manager of the entity:  in our Corporate Governance Statement OR  at this location:  Insert location here	an explanation why that is so in our Corporate Governance Statement